

## **Track Title: Corporate Governance**

Track Chairs: Silke Machold, Thomas Clarke, Jonas Gabrielsson, Theo Postma, Alessandro Zattoni, Morten Huse, Joan Enric Ricart, Mattias Nordqvist, Luca Gnan, Sibel Yamak, Pierre-Ives Gomez, Marta Geletkanycz, Cristina Cruz, Mattias Nordqvist

### **Pre-conference (Wednesday, May 14: 15.00-18.00)**

Thomas Steger, Rebekka Piekkari, Terry McNulty, Thomas Clarke, Qualitative Board Research

Morten Huse, Reviewing and Publishing Corporate Governance Articles

Rudi Rozman, "Social Ownership", Stakeholders' Governance, Social Responsibility

### **Directors Independence, Activism and Conflicts (Thursday, May 15: 9.00-11.00)**

Szymon Kaczmarek, Winfried Ruigrok, Nationality and International Experience Diversity on the UK Board of Directors: Performance Implications

Aurelien Eminet, Pierre-Yves Gomez, Zied Guedri, Who Really Wants an Activist on Board?

Pieter-Jan Bezemer (RSM, Erasmus University); Gregory Maassen (RSM, Erasmus University); Frans van den Bosch (RSM, Erasmus University); Henk Volberda (RSM, Erasmus University), Assessing Corporate Responses to Changing Board Network Expectations in the Netherlands: An Institutional Theory Perspective

Emiliano Di Carlo, Andrea Calabro, Luca Gnan, Directors' Conflict of Interests and Board Independence

### **Value Creation or Rent Extraction? (Thursday, May 15: 9.00-11.00)**

Le TIAN, Bertrand VENARD, The Determinants of Corporate Board Size and Independence: Evidence From Chinese Small and Middle-Sized Companies

Nieves I. Díaz-díaz, Petra De Saá-Pérez, Ownership Structure and Human Capital Investment: A Question of Appropriability of Rents

Thomas Kirchmaier, Jeremy Grant, Financial Tunnelling and the Revenge of the Insider System

Xavier Castaner, Nikolaos Kavadis, Does Good Governance Prevent Bad Expansion? An Empirical Study of Potentially Non-Value Creating Diversification in France, 2000-2005

### **Board Roles and Task Performance (Thursday, May 15: 13.30-15.00)**

Dmitri Melkumov, The Resource Dependence Role of Board of Directors

Eythor Jonsson, The Role of the Board as a Bundle of Tasks

Amedeo Pugliese, Alessandro Minichilli, Alessandro Zattoni, Towards a Contingency Model of Board Tasks Performance: Integrating Firm and Industry-Level Characteristics

**Evolution of Governance Practices (Thursday, May 15: 13.30-15.00)**

Thomas Kirchmaier, Geoffrey Owen, The Changing Role of the Chairman

Gerwin Van Der Laan, Hans Van Ees, Arjen Van Witteloostuijn, Pay-Performance Relationships in the Netherlands? An Analysis of Dutch executive Compensation, 2002-2006

Thomas Clarke, Varieties of Capitalism: Varieties of Inequality?

**Plenary: Corporate Governance in Slovenia (Thursday, May 15: 15.30-17.00)**

Matej Lahovnik, Žiga Debeljak (CEO of Mercator), Manager

**Plenary on Sub-Tracks (Friday, May 16: 9.00-11.00)**

Hans Van Ees, Codes of Good Governances

Cristina Cruz, Family Business Governance

Sibel Yamak, Top Management Teams

Pierre-Ives Gomez, Mattias Nordqvist, Joan Enric Ricart, Morten Huse, Alessandro Zattoni, Best Review and Best Paper Award, European Group of Corporate Governance, and Euram 2009

**Board Networking and Directorates (Friday, May 16: 14.00-15.30)**

Andrea Calabro (University of Rome Tor Vergata); Emiliano Di Carlo (University of Rome Tor Vergata); Francesco Ranalli (University of Rome Tor Vergata), Which Conflict? Understanding Conflicts Inside the Board of Directors

Kees Van Veen; Jan Kratzer, National and International Interlocking Directorates Within Europe

Silke Machold, Pervaiz Ahmed, Stuart Farquhar, Antecedents and Consequences of Interlocking Directorates: A Review of the Literature

## **Public Governance**

**(Friday, May 16: 14.00-15.30)**

Alessandro Giosi, Silvia Testarmata, Sandro Brunelli, Governance Mechanisms in Public Agencies: Italian Practice in the International Perspective

Emanuela Berna Berionni, Alessandro Hinna, Debora Tomasi, An Overview of the Field of Boards of Directors in Public Governance. Current Status and Directions for the Future

Alessandro Hinna, Emanuela Berna Berionni, Luca Gnan, Boards for Innovation. The Relevance of Board Behaviour on Innovation in the Public Sector

## **The Impact of CEO on Firm Processes and Outcomes**

**(Friday, May 16: 14.00-15.30)**

Ciaran Heavey, Zeki Simsek, Rich Dino, Jack Veiga, The Impact of CEO Core Self-Evaluation on Entrepreneurial Orientation

Konstantinos Stathopoulos, Thomas Kirchmaier, From Fiction to Fact: The Impact of CEO Social Networks

Marta Geletkanycz, Foreign Born CEOs and Firm Performance: A Test of Competing Models

## **Board Processes and Behavior**

**(Friday, May 16: 16.00-17.30)**

Wim Voordeckers, Anita Van Gils, Jonas Gabrielsson, Morten Huse, Diamanto Politis, Structures and Behaviour: a Cross-Country Comparison of Boards of Directors in SMEs.

Fabio Zona, Board Processes and Performance in Family Firms

Thomas Steger, Employee Voice in the Boardroom? – A Multi-Perspective Picture From Large German Companies

## **Governance and Performance**

**(Friday, May 16: 16.00-17.30)**

Zahid Parvez, The Social Shaping of Governance

Morten Huse, Jonas Gabrielsson, Boards of Directors and Corporate Innovation

Nieves I. Díaz-Díaz, Petra De Saá-Pérez, Ownership Structure and Human Capital Investment: A Question of Appropriability of Rents

## **TMT and Firm Performance**

**(Friday, May 16: 16.00-17.30)**

Alejandro Escribá-Esteve, Esther Sánchez-Peinado, Luz Sánchez-Peinado, Performance Outcomes of TMT Composition and Processes in SMEs

Daniel Pittino, Francesca Visintin, Corporate Governance Structure, Company Performance and Top Executives' Turnover in Italian Listed Firms

Hossam Zeitoun, Margit Osterloh, Firm Governance and the Role of Top Management

Özlem Öktem, Sibel Yamak, Facets of CEO Power in Family Firms

### **Corporate Governance Codes**

**(Friday, May 16: 16.00-17.30)**

Aleksandra Gregoric, Katarina Zajc, Marko Simoneti, Market Response to Inefficient Judiciary: Promoting Rule Compliance and Good Governance Practice

Reggy Hooghiemstra, Hans Van Ees, Gerwin Van Der Laan, Non-Compliance with Corporate Governance Codes: An Institutional Perspective

Kevin Campbell, Magdalena Jerzemowska, The Politics of Corporate Governance Reform in Poland

### **Family Business Governance**

**(Friday, May 16: 16.00-17.30)**

Cristina Cruz, Mattias Nordqvist, A Life Cycle Approach to Entrepreneurial Orientation in Family Businesses

Luca Gnan, Morten Huse, Daniela Montemerlo, Governance Systems in Family SMEs: The Substitution Effect of Family Councils

Lucrezia Songini, Luca Gnan, Management Control Systems in Family Firms

Donata Mussolino, Morten Huse, Towards a Theory of Paternalism for Understanding Family Business Governance